Preventing illness caused by climate change

The role of the National Health Service

Anna Coote, Commissioner for Health UK Sustainable Development Commission June 2008



Sustainable development

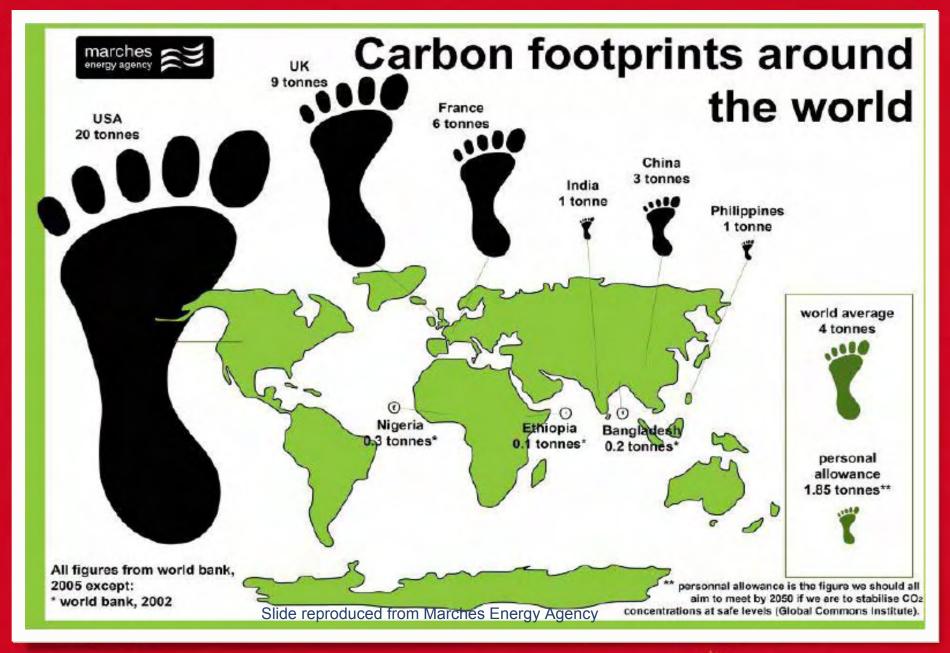
Climate change and health

The role of the National Health Service

"Good Corporate Citizenship"









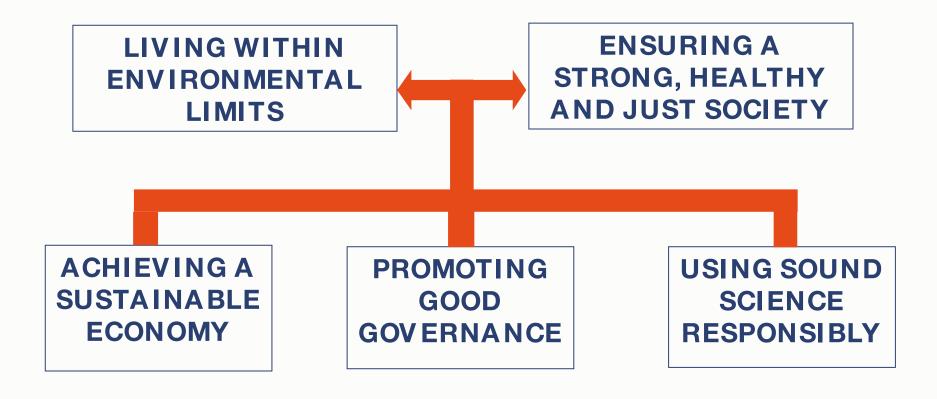








Sustainable development





How climate change can affect health

ECONOMY Loss of livelihood, poverty, insecurity, global recession

SOCIETY Dislocated neighbourhoods, homelessness, spread of air-borne disease, skin cancer, heat-related illness, fear, stress, anxiety, unhappiness, famine, mass migration, conflict

ENVIRONMENT Extremes of weather, rising sea levels, flooding, drought, storm damage, failure of agriculture, loss of land, severed transport and trade routes.

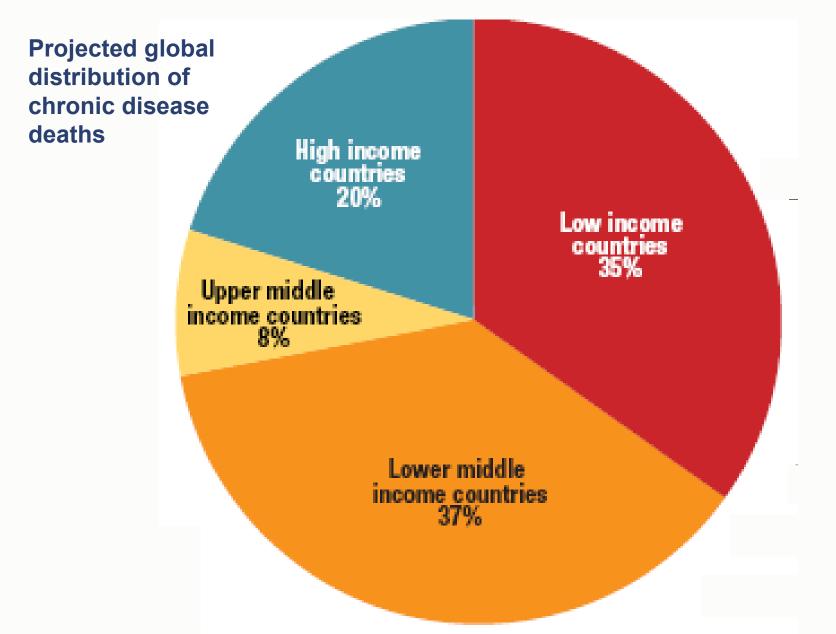
GOVERNANCE Widening inequalities, powerlessness, lack of opportunity, widespread distrust, damage to public institutions

Sustainable Development Commission

The poor take the brunt of it

- * More vulnerable to health risks
- Lower land
- * Fewer defences
- * Struggling local economies
- * Poor access to services
- * Less opportunity and autonomy
- No escape







"The major causes of chronic diseases are known, and if these risk factors were eliminated, at least 80% of all heart disease, stroke and type 2 diabetes would be prevented; over 40% of cancer would be prevented."

WHO, Preventing Chronic Disease: a vital investment



Certain diseases are increasing

Mental illness - In Great Britain, mental health disorders affect about 1 in 6 of the adult population

Obesity related ill health - In England in 2005 nearly a quarter of men and women were obese

Diabetes - Between 1994-2003 in England the prevalence of diabetes in men increased by nearly two-thirds and in women has almost doubled





The cost of ill health

	Health and social care	Wider economy	Total
Mental ill	£12	£64	£76
health	billion/annum	billion/annum	billion/annum
Obesity	>£1	> £2.3	>£3.7
	billion/annum	billion/annum	billion/annum
Diabetes	£1.3 billion/annum	Unknown	> £1.3 billion/annum



Preventing mental illness, obesity and diabetes

- * Reducing greenhouse gases
- * More fresh, nutritious, local food
- Promoting active travel
- * Sustainable build environment
- * Protecting natural environments





The NHS has a budget of £90 billion a year

SustainableDevelopment Commission

If it were a country its economy would rank 30th in the world



A powerful consumer

NHS corporate activities

- * employs more than 1.3 million people
- * spends over £17 billion a year on goods and services
- * serves more than 300 million meals a year
- contributes up to 10% of regional GDP



Good Corporate Citizenship

How NHS organisations contribute, through their corporate activities to

- strong local economies,
- social cohesion
- and so help to tackle climate change and reduce risks to health.



Good corporate citizenship self-assessment model

Helps NHS organisations assess and improve their contribution to social, economic and environmental well-being. Covers

- managing energy and other facilities
- procurement, including food
- transport :
- buildings and landscaping,
- cmployment and skills,
- community engagement

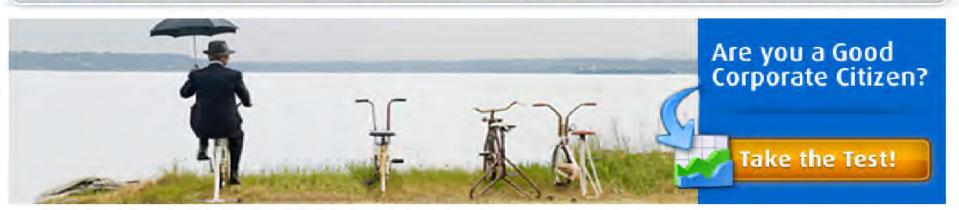






Topic Overviews, Case Studies & Resources...

Transport Procurement Facilities Management Employment & Skills Community Engagement New Buildings



'All organisations providing healthcare stand to benefit from behaving as **good corporate citizens**. It offers the opportuniuty to promote health, tackle health inequalities, save money and contribute to a healthy environment.'

Sir Nigel Crisp Former NHS Chief Executive

Good corporate citizenship discussion network

Need some good advice?

Good Corporate Citizenship describes how NHS organisations can embrace sustainable development and tackle health inequalities through their day-to-day activities.

This means using NHS organisations' corporate powers and resources in ways that benefit rather than damage the social, economic and environmental conditions in which we live. How the NHS behaves - as an employer, a purchaser of goods and services, a manager of transport, energy, waste and water, as a landholder and commissioner of building work and as an influential neighbour in many communities - can make a big difference to people's health and to the well being of society, the economy and the environment.



Good corporate citizenship self-assessment model

Provides managers with

- Evidence
- Case studies
- Slide shows
- Links to policy and guidance
- On-line test to monitor performance



Managing Managing energy



"The UK's healthcare sector spends more than £400 million per year on energy. A significant proportion of this is wasted, so that money is wasted too. A few simple techniques can help reduce energy consumed in a hospital, releasing funds for use elsewhere. **Energy efficient buildings** provide better indoor conditions for patients and staff."



Hospitals

Healthy budgets through energy efficiency



Lighting can account for more than 20% of energy use and more than 35% of electricity used in a typical hospital. **Good lighting** can cut costs and heat, reducing the need for air conditioning too.







Progress in Practice

Antrim Area Hospital Wind Turbine

Antrim Area Hospital in Northern Ireland is on track to save £90,000 a year in energy costs by generating its own wind power, to the benefit of patients and the environment.

Summary

Antrim Area Hospital is an acute trust of 350 beds and is part of Antrim United Hospitals Trust. Spurred on by the public sector building energy reduction target, the Hospital investigated installing a wind turbine on site to provide

Following a feasibility study, a wind study and an environmental impact assessment (EIA), planning permission for the project was given. From idea conception to installation took 3 years. The civil work started in autumn 2004 and the turbine was delivered in January 2005. It took only three days to install and has been fully operational since 7th February 2005.

The 40 metre high 660 kW Vestas V47 wind turbine is the largest at any hospital in the UK. It will generate an average of 1.2 million units of electricity per annum, which is used as base load replacement. It has the potential to provide enough electricity for the hospital during the night, and twothirds of the power needed during the day, which would otherwise cost £90,000 a year. Even in low wind conditions the turbine is cost effective and the money that would have been spent on power is freed up for improved services for patients.

The turbine cost £497,000, of which 80% was a grant from the Government Central Energy Efficiency Fund. Without a grant it would take five years for the initial cost to be repaid (at 2005 energy prices).

The wind turbine has been a success and other hospitals across the UK are taking an interest in replicating what has been achieved at Antrim.



Alistair Donaldson, Support Services Manager said: "Sofar the wind turbine has been performing exactly to expectation...we have re-couped our capital investment in energy savings and every penny saved from now on in energy costs will be available to be invested elsewhere in patient care. Wind power is good for Antrim Area Hospital, good for our patients and good for the environment of Northern Ireland."

As well as cutting Antrim Area Hospital's energy bill, the project has also reaped the following benefits:

- Reduces power generation waste
- Benefits air pollution and climate change
- No impact on biodiversity
- Easy to return the site to how it was before.

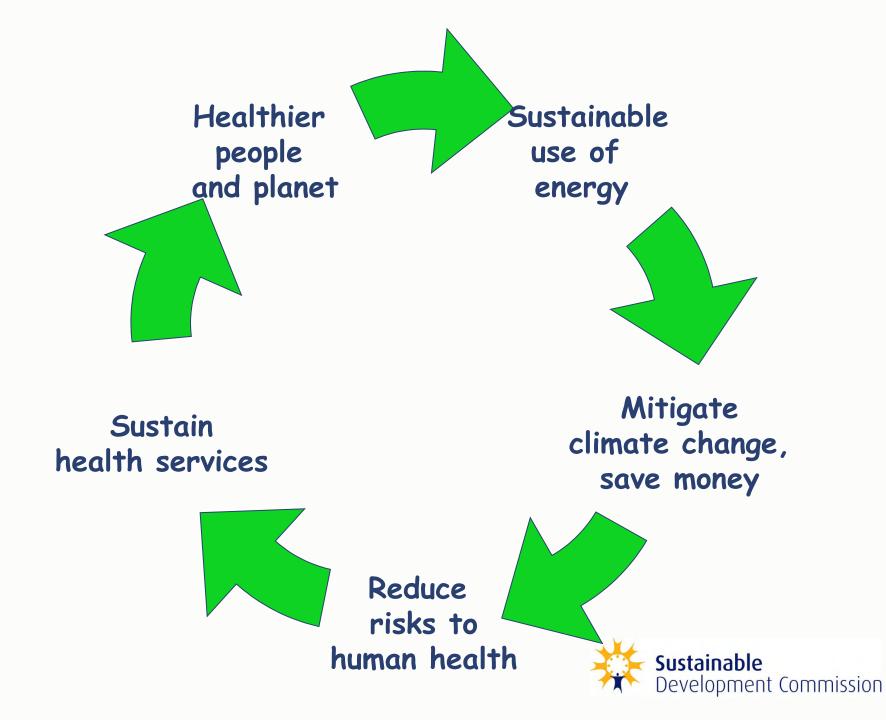
Links and organisations involved:

Antrim Area Hospital (part of United Hospitals Trust) www.unitedhospitals.org; Consulting Engineers: Angus Biggerstaff, White Young Green, Tel: 028 9070 6000, www.wyg.com; Contractors; Total Communications Infrastructure (TCI), Tel: 028 9037 1122, www.tci.net

Contact: Alistair Donaldson, Support Services Manager, Antrim Area Hospital, 45 Bush Road, Antrim, Northern Ireland, BT41 2RL, Tel: 028 9442 4609, Fax: 028 9442 4604, email: alistair.donaldson@uh.n-i.nhs.uk

"Antrim Area Hospital in Northern Ireland is on track to save £90,000 a year in energy costs by generating its own wind power, to the benefit of patients and the environment."





Buying food







More fresh, nutritious, local food

Major factors in the growth in obesity are thought to be decreasing levels of physical activity and more sedentary lifestyles, and the rise in our consumption of processed and "junk" food

Office for National Statistics

Food transport in Britain emits 18 million tons of carbon dioxide a year...Almost a third more food was flown into Britain than in 2005 ...Overall carbon dioxide emissions from all food transport rose by 5 per cent between 2005 and 2006

Department for Environment, Food and Rural Affairs,, 2006



Changing patterns of procurement

- influencing suppliers
- reducing packaging and waste
- supporting local businesses
- healthy food choices
- encouraging innovation
- ethical trading







rogress in Pactice

Cornwall's NHS Food Project

The NHS Trusts in Cornwall are working together to purchase more food from local suppliers and develop more jobs locally

Summary

The five NHS Trusts in Cornwall work together as a healthcare community. They have achieved national recognition for their work on sustainable food procurement and the Government's Public Sector Food Procurement Initiative was launched by Lord Whitty, the farming and food Minister, at the Royal Cornwall Hospital in August 2003.

The Trusts believe that high-quality food for patients, staff and visitors is crucial to the provision of health care. Between them they spend about £1.5 million per annum on food products. Bringing this expenditure back into Cornwall and the South West would significantly improve the wealth, and the social and physical health, of the local community. It would also reduce carbon dioxide emissions through minimising food transportation.

The Royal Comwall Hospital Trust has placed business with local suppliers, for sandwiches, fruit and vegetables, cheese and ice cream. It is currently considering the local procurement of milk. The Trust has worked with local suppliers to provide assistance and has secured the support of the NHS Purchasing and Supply Agency.

The NHS Trusts are now at the planning stages of a Central Production Unit (CPU) which will source local food and employ local labour, to provide meals for patients and staff in all healthcare establishments in Comwall.



Jonathon Porritt, Chair of the Sustainable Development Commission, said:

"This work is so commendable. It is exactly what is needed to support local economies, reduce the pollution from long distance transport and agrichemicaly and develop a healthier diet"

Mike Pearson, Catering Services Manager at the Royal Cornwall Hospital Trust, said:

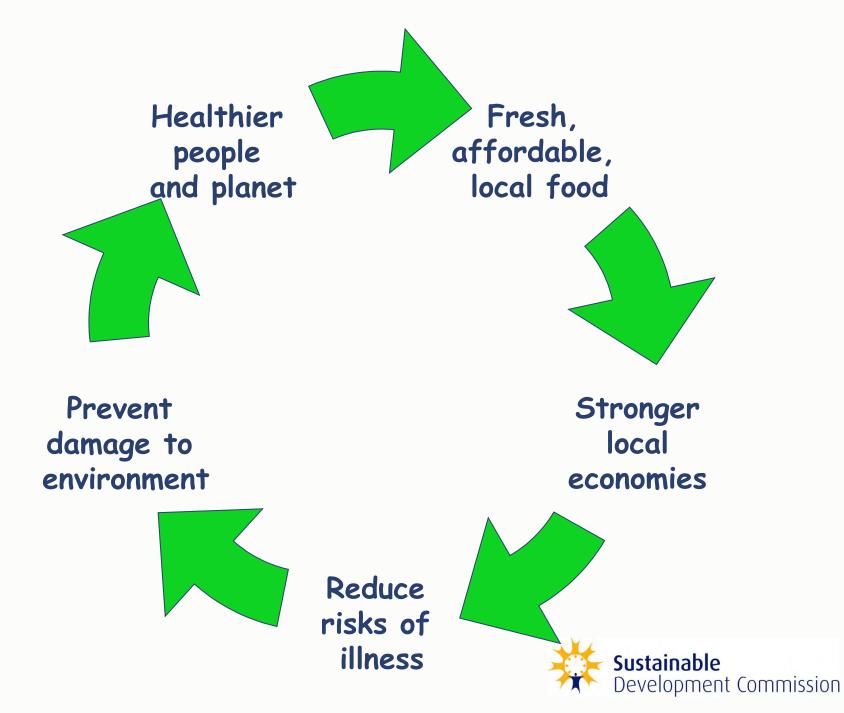
"NHS purchasing at a local level has a pivotal role to play in the sustainable development of its local community."

Links and organisations involved: Central Cornwall Primary Care Trust (www.cornwall.nhs.uk/centralpct/), Cornwall Partnership Trust (www.cornwall.nhs.uk/cornwall partnership trust/), North & East Cornwall Primary Care Trust (www.cornwall.nhs.uk/necornwall/), Royal Cornwall Hospital Trust (www.cornwall.nhs.uk/rcht/), West of Cornwall Primary Care Trust (www.cornwall.nhs.uk/westcornwall/), Government Office for the South West (www.gosw.gov.uk), DEFRA (www.defra.gov.uk), Soil Association (www.soilassociation.org), Sustain (www.sustainweb.org), NHS Purchasing and Supply Agency (www.pasa.nhs.uk).

Nathan Harrow, Project Manager, Royal Cornwall Hospital Trust, Truro, Cornwall, TR1 31. 01872 252895, nathan.harrow@comwall.nhs.uk

"The Royal Cornwall Hospital Trust has placed business with local suppliers, for sandwiches, fruit and vegetables, cheese and ice cream. It is working to procure local milk."





Transport













NHS staff, patients and visitors travel more than 25 billion kilometres a year - more than eight in ten by car.

Road transport accounts for one quarter of all UK carbon dioxide emissions. This is the only sector where emissions are due to be higher in 2020 than in 1990

In 2006, 3,172 people were killed and 260,360 were injured on roads in Britain. Pollution-related admissions are estimated to cost the NHS between £17m and £60m each year.

SustainableDevelopment Commission

Encouraging...

public transport
cycling & walking
lower carbon options
service design





planning for the longer term minimising travel and transport





Progress in Practice

Addenbrooke's Hospital Travel Plan

Cambridge University Hospitals NHS Foundation Trust has an 'Access to Addenbrooke's' strategy to encourage more sustainable and healthy methods of transport to the hospital. It includes the first

Summary

With over 18,000 traffic movements each day Addenbrooke's Hospital - part of the Cambridge University Hospitals NHS Foundation Trust - is reported to be the largest single generator of traffic in Cambridgeshire. In order to cope with this huge volume of traffic, they have an Access to Addenbrooke's strategy to help reduce car parking demand and traffic congestion. At peak times more than 60 buses stop at Addenbrooke's per hour and bicycle parking has increased to 1,300 spaces. This is complemented by a weekly visiting cycle repair service. To encourage staff to use more sustainable and healthy methods of transport, the Trust offers interest-free loans for pedal cycle or motorcycle/scooter purchase, have 16 pool cars, a car-share scheme and offer discounted weekly bus tickets. Latest reports on the Trust's highly successful travel plan show impressive shifts from car commuting to healthier and more sustainable modes of transport. Bus use is now at 23% (from 12% in 1999) and cycling is up to 25% (from 21% in 1999). All Access to Addenbrooke's initiatives are selffunding - no money destined for patient care is used for any Access projects.

In conjunction with the travel plan, the Space Programme advertising campaign was launched to inform people travelling to the site about all the transport options available to them and to encourage them to leave their cars at home.



CB2 200, Tel: 01223 274 433, Fax: 01223 257 143, emma.oram@addenbrookes.nhs.uk



In July 2004, Addenbrooke's Hospital launched the first public bus service in the country to be commissioned and managed by the NHS. Two new H1 'Addenbrooke's Shuttle' buses provide a regular service between Addenbrooke's Hospital and Trumpington Park and Ride in a move designed to reduce car traffic in the hospital's vicinity and thus help improve Cambridge traffic congestion in general. This service operates like any other public bus service and is fully accessible to disabled users.

Dr Wyn Hughes, who commissioned the Addenbrooke's Shuttle service, said: "The Addenbrooke's Shuttle is just one of the methods of transport patients, visitors and staff can use to get to the hospital - and we're hoping that it will help make a real difference to traffic congestion in the area."

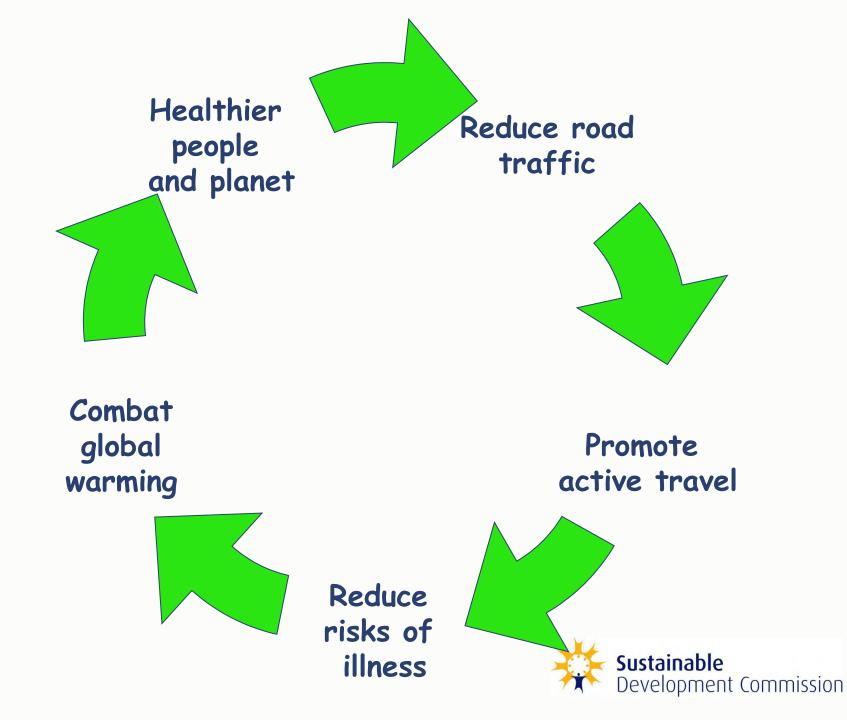
and Space Programme information is available at www.spaceprogramme.org.uk

Contact: Emma Oram, Press Officer, Communications Department, Addenbrooke's Hospital, Hills Road, Cambridge

Links and organisations involved: Addenbrooke's Hospital's travel information is available at: www.addenbrookes.org.uk/directions/index.html

"Access to Addenbrooke's" encourages more sustainable and healthy transport to the hospital. It includes the first ever NHS public bus service and the Space Programme to encourage people to leave their cars at home.





New buildings



The NHS building boom

By 2010

- more than £11 billion will have been invested in 100 new hospitals
- more than £1 billion in new primary care buildings
- plus continuing investment in refurbishing existing buildings



Sustainable building...



location and access

green spaces

regeneration

local labour force

community and staff engagement

planning

design and landscaping

energy and emissions

water and waste

building materials





Promoting natural environments





Getting out out more



People who live near trees and grass have a more positive attitude to life and make more social contacts

Patients with Alzheimer's who have regular access to a garden are less troubled by anger and negativity than those without access.

Prison inmates with a view of nature from cell window need less healthcare

Patients with a view of trees after gall bladder surgery recover faster, leave hospital earlier and need fewer painkillers, than those with a view of a wall.





The NHS can...

Promote better mental and physical health through

- "Green" travel plans
- landscaping NHS environments
- making better use of trees, gardens, green spaces
- planning land-use with partner organisations
- prescribing exercise in natural surroundings



www.corporatecitizen.nhs.uk

- Launched February 2006 by Minister for Public Health and DH Permanent Secretary
- ♣ 185 NHS organisations have signed up to take the on-line test, including one in three Strategic Health Authorities
- 75 non NHS organisations have registered



The business case

Financial savings

less spent on energy, waste disposal

Improved staff morale

a well-designed building enhances staff performance

A healthier local population

employed people are healthier people

Faster patient recovery rates

Good food and a healthy environment can speed patient recovery

Sustainable Development Commission



Saving Carbon, Improving Health

A Draft Carbon Reduction Strategy for the NHS in England
- a consultation document



The NHS now has a dedicated Sustainable Development Unit and a carbon reduction strategy, out for consultation





the operating framework. vitalsigns.

	Indicator	Commitment
Cleanliness	MRSA number of infections	MRSA levels sustained, locally determined stretch targets taking us beyond the national target.
and health care associated infections	Rates of Clostricium difficile	C difficile reduction of 30 per cent by 2011, differential SHA envelopes to deliver a 30 per cent reduction nationally by 2011
	Achievement of CNST risk management standards	Teducini Timboriany by 2011
Access to	Percentage of patients seen within 18 weeks for admitted and non-admitted pathways	
personalised and	Supporting measures: Number of diagnostic walts > 6 weeks Percentage of patients and within 18 weeks for direct account within 18 weeks	To ensure that, by December 2008, no one waits more than 18 weeks from referral to the start or
	Percentage of patients seen within 18 weeks for direct access audiology treatment Activity levels	hospital treatment or other clinically appropriate outcome (for clinically appropriate patients who choose to start their treatment within 18 weeks)
	Patient-reported experience of 18-week pathways Patient experience of access to primary care	
	Supporting massures: Extended opening hours for GP practices	At least 50 per cent of GP practices in each PCT offer extended opening to their patients 100 new GP practices, including up to 900 GPs, norses and healthcare assistants introduced into the 25 per cent of PCTs with the poorest provision.
	Increased capacity in primary care Patient reported access to out-of-hours care (indicator to be developed)	into the 25 per cent of PCTs with the poorest provision
	Proportion of patients with breast symptoms referred to a specialist who are seen within 2 weeks of referral	All patients by December 2009
	Proportion of women aged 47–49 and 71–73 offered screening for breast cancer	NHS Breast Cancer Screening Programme will be extended to all women aged 47–73 by 2012
	Proportion of men and women aged 70–75 taking part in bowel screening programme	NHS Bowel Cancer Screening Programme will be extended from 2010 to invite men and women
	Proportion of patients waiting no more than 31 days for second or subsequent cancer treatment (surgery and drug treatments)	aged 70–75 to take part Patients wait no more than 31 days from decision to treat to start of treatment, extended to cove
	Consider of addition within a consider 21 days (consideration of the consideration of the consideration)	Patients wait no more than 31 days from decision to treat to start of treatment, extended to cover all cancer treatments by December 2008
	Proportion of patients waiting no more than 31 days for second or subsequent cancer treatment (radiotherapy treatments)	Patients wait no more than 31 days from decision to treat to start of treatment, extended to cover all cancer treatments by December 2010
	Proportion of patients with suspected cancer, detected through national screening programmes or by hospital specialists, who wait less than 62 days from referral to treatment	All patients with suspected cancer, detected through national screening programmes or by hospit specialists, wait no more than 62 days from referral to treatment by 2009
	Proportion of people with depression and/or anxiety disorders who are offered psychological therapies	specialize, wait to more than or days now retend to deastern by 2005
	Proportion of adults (18 and over) supported directly through social care to live independently at home	
	Proportion of people achieving independence 3 months after entering care/rehab – rate per 10,000	
	Primary dental services, based on assessments of local needs and with the objective of ensuring year-on-year improvements in the number of patients accessing NHS dental services	
	Proportion of adults with learning disabilities in settled accommodation	
	Proportion of adults in contact with secondary mental health services in settled accommodation	
	Proportion of adults with learning disabilities in employment	
	Proportion of adults in contact with secondary mental health services in employment	
	Patient-reported unmet care needs	
	Number of delayed transfers of care per 100,000 population (aged 18 and over)	
	Proportion of people with long-term conditions supported to be independent and in control of their condition	
	Timeliness of social care assessment	
	Timeliness of sodal care packages Ambulance conveyance rate to A&E (to be developed)	
	Proportion of all deaths that occur at home	
	Patient-reported measure of choice of hospital	
	Adults and older people receiving direct payments and/or individual budgets per 100,000 population (aged 18 and over)	
	Proportion of carers receiving a 'carer's break' or a specific service for carers as a percentage of clients receiving community-based services	
	Prescribing Indicator (to be developed)	
	Number of emergency bed days per head of weighted population	
	Rates of hospital admissions for ambulatory care sensitive conditions per 100,000 population	
lana an da a basalah	Learning disabilities (indicator to be developed) All-age all-cause mortality rate per 100,000 population	
Improving health and reducing health	✓75 CVD mortality rate	
inequalities	Implementation of the stroke strategy	
	Vascular risk score	
	Percentages of patients admitted with a heart attack who, apon discharge, are prescribed an anti-platelet, a statin, a beta-blocker	
	<75 cancer mortality rate	
	Proportion of women receiving cervical cancer screening test results within 2 weeks	All women should receive the results of the contact screening tests within 2 weeks by 2010
	Suicide and injury of undetermined intent mortality rate	All women should receive the results of the wall screening tests within 2 weeks by 2010
	Suicide and injury of undetermined intent mortality rate Smoking prevalence among people aged 16 or over, and aged 16 or over in routine and manual groups (quit rates locally 2008)	All women should receive the results of the social screening tests within 2 weeks by 2010
	Suicide and injury of undetermined intent mortality rate Smoking prevalence among people aged 16 or over, and aged 16 or over in routine and manual groups (quit rates locally 2008)	All women should receive the results of that and screening tests within 2 weeks by 2010
	Suicide and injury of undetermined intent mortality rate	All women should receive the results of the state of screening tests within 2 weeks by 2010
	Suicide and injury of undetermined intent mortality rate Smoking prevalence among people aged 16 or over, and aged 16 or over in moutine and manual groups (quit rates locally 2008) Percentage of women who have seen a midwife or a maternity healthcare professional, for assessment of health and social care needs, inside and checking 12 completed weeks of pregnancy.	
	sudde and injury of undetermined Intent mortality rate. Snoking prevalence among people aged 16 or over, and aged 16 or over in routine and manual groups (quit rales locally 2008). Percortage of women who have seen an industrie or a maternity healthcare professional, for assessment of health and social care needs, miss and choices, by 12 completed weeks of pregnancy. Under-18 correspons rate per 10.00 femals aged 15–17.	All women should receive the results of that and screening tests within 2 weeks by 2010
	Saidide and injury of undetermined intent mortality rate Smoking previatives among people aged 15 or over, and aged 16 or over in routine and manual groups (quit rates locally 2008) Percentage of women who have seen a middlefule or amaterity healthcare professional, for assessment of health and social care needs, under 18 conception rate per 1,000 femals aged 15–17 Obesity among primary school-age children	
	Satisfie and injury of undetermined intent mortality rate Smoking previative, among people aged 16 or over, and aged 16 or over in routine and manual groups (quit rates locally 2008) Percentage of conven who have seen a mid-testife or amaterally healthcare professional, for assessment of health and social care needs, under-18 corception rate per 1,000 females aged 15–17 Obsetly among primary school-age children Proportion of children who complete immunisation by recommended ages Percentage of Infants breasted at 6–8 weeks Effectiveness of Children and Adult Membrish saids 1 service (CAMHS) (secrembage of PCTs and local authorities that are provided.	
	Sacide and injury of undetermined Intent mortality rate Snoking prevalence among people aged 16 or over, and aged 16 or over in incutrie and manual groups (quit rates locally 2006) Percentage of women who have seen a midwifer or a maternity healthcare professional, for assessment of health and social care needs, make and choice, by 12 completed weeks of pregnancy under-18 consignation rate per 1,000 femals aged 15–17 Checity among primary school-age children Percentage of indiants breastfed at 6–6 weeks Effectiveness of Children and Adult Mental Health Service (CAMHS) (percentage of PCts and local authorities that are provided comprehensives CAMHS)	
	Saidide and injury of undetermined intent mortality rate Smoking previaence among people aged 16 or over, and aged 16 or over in routine and manual groups (quit rates locally 2008) Percentage of women who have seen a middle or a materenty healthcare professional, for assessment of health and social care needs, under 18 conception rate per 1,000 femals aged 15–17 Obesity among primary school-age children Proportion of children who complete immunisation by recommended ages Percentage of infants brasified at 6–8 weeks Effectiveness of Children and Adult Mental Health Service (CAMHS) (percentage of PCTs and local authorities that are provided comprehensive CAMHS)	
	Suddle and injury of undetermined intent mortality rate Snoking prevalence among spepic aged 16 or over, and aged 16 or over in insutine and manual groups (quit raise locally 2008) Percentage of women who have seen a middle for a materiary healthcare professional, for assessment of health and social care needs, indicated indicate, by 12 completed weeks of pregnancy Under-18 conception rate per 1,000 femals aged 15–17 Obody among primary school-age children Proportion of children who complete immunitation by recommended ages Percentage of infants breatfed at 6–8 weeks Effectiveness of Children and Adult Month Health Service (CAMHS) (percentage of PCTs and local authorities that are provided in the operating of aged 5. Waithy 18 expectancy at age 65 Waithy 18 expectancy at age 65 Waithy 18 expectancy at age 65 Waithy 18 expectancy at 190,000 population for alcohol-related harm	
	Sacide and injury of undetermined Intent mortality rate Snoking prevalence among people aged 16 or over, and aged 16 or over in incutrie and manual groups (quit rates locally 2006) Percentage of women who have seen a midwifer or a maternity healthcare professional, for assessment of health and social care needs, make and choice, by 12 completed weeks of pregnancy Under-18 consignation rate per 1,000 femals aged 15–17 Checity among primary school-age children Percentage of indirect who complete immunisation by recommended ages Percentage of indirect who complete immunisation by recommended ages Effectiveness of children and Adult Mental Health Service (CAMHS) (percentage of PCts and local authorities that are provided comprehensive AGMHS) Healthy the expectancy at age 65 Rate of hospital admissions per 100,000 population for alcohol-selated harm Number of drug uses recorded as being in effective treatment	National All PCTs set plans for
	Saidté and injury of undetermined intent mortality rate Snoking previetires among people aged 16 or over, and aged 16 or over in routine and manual groups (quit rates locally 2008) Percortage of women who have seen a middle or a maternity healthcare professional, for assessment of health and social care needs, undee 18 conception rate per 1,000 femals aged 15-17 Obesity among primary school-age children Pepopition of children who complete immunisation by recommended ages Percortage of infants healted at 6-6 weeks Effectiveness of Children and Adult Mental Health Service (CAMHS) (percentage of PCTs and local authorities that are provided comprehensive CAMHS) Rate of hospital admissions per 100,000 population for alcohol-selsted harm Number of drug uses accorded as being in effective treatment Prevalence of children	· .ey
	Sacide and injury of undetermined Intent mortality rate Snoking prevalence among people aged 16 or over, and aged 16 or over in noutrie and manual groups (quit raise locally 2008) Percentage of women who have seen a midwife or a materiarity healthcare professional, for assessment of health and social care needs, risks and choices, by 12 completed weeks of pregnancy Under-18 conception rate per 1,000 femals aged 15-17 Chestry among primary school-age children Proportion of children who complete immunisation by recommended ages Percentage of infants breastfed at 6-6 weeks Effectiveness of Children and Adult Mental Health Service (CAMHS) (percentage of PCTs and local authorities that are provided comprehensive CAMHS) age 65 Healthy the expectancy at age 65 Lead of hospital admissions per 100,000 population for alcohol-related hum Number of drug uses recorded as being in effective treatment Prevalence of chilampta Patients with diabetes in whom the last HeAH ic is 7.5 or less from Quality Outcomes Fransis (escr)	National All PCTs set plans for
	Sacide and injury of undetermined Intent mortality rate Snoking prevalence among people aged 16 or over, and aged 16 or over in incutrie and manual groups (quit raies locally 2006) Percentage of women who have seen a midwifer or a maternity healthcare professional, for assessment of health and social care needs, risks and choice, by 12 completed weeks of pregnancy Under-18 consignation rate per 1,000 femals aged 15–17 Cheetiy among primary school-age children Perportion of children who complete immunisation by recommended ages Percentage of inflants breastfed at 6–8 weeks Effictiveness of Children and Adult Mental Health Senice (CAMHS) (percentage of PCts and local authorities that are provide comprehensive CAMHS) Healthy the expectancy at age 65 Palace of hospital admissions per 10,000 population for alcohol-related harm Number of drug uses recorded as being in effective treatment Provalence of children; but whom the last HeAL is 5.7.5 or less from Quality Outcomes Frances (ACF) Proportion of people where health affects the amountrype of work they can do	National All PCTs set plans for sign-off by SHA
	Suddle and injury of undetermined intent mortality rate Sinoking prevalence among people aged if or over, and aged to or over in noutrie and manual groups (quit rales locally 2008) Priorizage of women who have seen a midwifer or a materiarity healthcare professional, for assessment of health and social care needs, include a foliation of the control of the contro	National requirement National priority National priority
	Sacide and injury of undetermined intent mortality rate Snoking prevalence among people aged 16 or over, and aged 16 or over in noutrie and manual groups (quit raise locally 2006) Percentage of women who have seen a midwife or a materiarity healthcare professional, for assessment of health and social care needs, risks and choices, by 12 completed weeks of pregnancy. Obsetly among primary school-age children Proportion of children who complete immunisation by recommended ages Percentage of infants brassified at 6-6 weeks Effectiveness of Children and Adult Mental Health Service (CAMHS) (percentage of PCTs and local authorities that are provide comprehensive CAMHS). Healthy the expectancy at age 65 Healthy the expectancy at age 65 Rate of hospital admissions per 100,000 population for alcohol-related harm Namber of drug uses recorded as being in effective treatment. Prevalence of children, and Adult Mental affects the amount/ppc of work they can do relogated where health affects the amount/ppc of work they can do relogated admissions considered amonable to healthcare.	National All PCTs set plans for sign-off by SHA
Reputation,	Sacide and injury of undetermined intent mortality rate Snoking prevalence among people aged 16 or over, and aged 16 or over in ioutine and manual groups (quit raise locally 2006) Percentaged venome who have seen a midwifer or a materiary healthcare professional, for assessment of health and social care needs, inde-18 conception rate per 1,000 femals aged 15–17 Cheetly among primary school-age children Proportion of dridren who complete immunisation by recommended ages Percentage of inflaths breasted at 6–5 weeks Efficiences of Children and Adult Mental Health Senke (CAMHS) (percentage of PCTs and local authorities that are provide comprehensive AGMHS) Healthy the expectancy at age 65 Rate of hospital admissions per 100,000 population for alcohol-related harm Number of drug uses recorded as being in effective treatment Prevalence of children Prevalence of children and Admissions per 100,000 population for alcohol-related harm Number of drug uses recorded as being in effective treatment Prevalence of children and Admissions per 100,000 population for alcohol-related harm Number of drug uses recorded as being in effective treatment Prevalence of children and Admissions and the bat Healt is 7.5 or less from Quality Outcomes Pramers ACF) Proportion of people where health affects the amountrype of work they can do Hospital admissions caused by unintended and deliberate injuries Mortality rate from causes considered amonable to healthcare Self-reported experience of patients and users	National requirement National priority National priority
satisfaction and	Sandle and injury of undetermined intent mortality rate Smoking prevalence among people aged 16 or over, and aged 16 or over in incutine and manual groups (quit raise locally 2008) Percentage of women who have seen a midwifes or a materiary healthcare professional, for assessment of health and social care needs, indicated inchices, by 12 completed weeks of pregnancy. Under-18 conception are per 1,000 femals aged 15–17 Obody among primary school-age children Proportion of children who complete immunitation by recommended ages. Percentage of infants breatifed at 6–8 weeks. Effectiveness of Children and Adult Montal Health Service (CAMHS) (percentage of PCTs and local authorities that are provided comprehensive CAMHS) and adult Montal Health Service (CAMHS) (percentage of PCTs and local authorities that are provided comprehensive CAMHS) aged 5. Relate of hospital admissions per 100,000 population for alcohol-related harm Number of drug uses recorded as being in effective treatment Previations of charged and admissions per 100,000 population for alcohol-related harm Ambier of drug uses recorded as being in effective treatment Previation of people where health affects the amount/type of work they can do Heapstal admissions caused by unintended and deliberate injury. Montally rate from causes considered amenable to healthcare Self-reported experience of patients and users Public confidence in local NHS	National priority for local delivery
Reputation, satisfaction and confidence in the NHS	Sacide and injury of undetermined Intent mortality rate Snoking prevalence among people aged 16 or over, and aged 16 or over in noutrie and manual groups (quit rates locally 2006) Percentage of women who have seen a midwifer or a maternity healthcare professional, for assessment of health and social care needs, risks and choices, by 12 completed weeks of pregnancy. Under-18 conception rate per 1,000 femals aged 15–17 Obesity among primary school-age children Percentage of indrain breastfed at 6–8 weeks Effectiveness of Children and Adult Mental Health Service (CAMHS) (percentage of PCts and local authorities that are provided comprehensive CAMHS). Healthy the expectancy at age 65 Rate of hospital advisions per 100,000 population for alcohol-related harm Number of drug uses recorded as being in effective treatment Provalence of Chilmydia Patients with adulaties in whom the lest HeA1 is 5.7.5 or less from Quality Outcomes Frameric ed-F) Poportion of people where health affects the amountrippe of work they can do Hospital admissars caused by unintended and delibrate injuries Self-apported experience of patients and uses Public confidence in local MMS Not Staff survey score-based measures of pib satisful	National priority for local delivery
satisfaction and confidence in	Suckle and injury of undetermined intent mortality rate Sinoking prevalence among people aged if or over, and aged to or over in noutrie and manual groups (quit rales locally 2008) Priorinage of women who have seen a midwifer or a materiarity healthcare professional, for assessment of health and social care needs, indicate choices, by 12 completed weeks of pregnancy. Under 18 conception arise per 1,000 femals aged 15–17 Closely among primary school-age children Proportion of dividen who complete immunisation by recommended ages Percentage of Infants breastfed at 6–8 weeks Efficiences of Children and Adult Mental Health Senske (CAMHS) (percentage of PCTs and local authorities that are provided in the complete of the proportion of dividence and Adult Mental Health Senske (CAMHS) (percentage of PCTs and local authorities that are provided in the providence of children and Adult Mental Health Senske (CAMHS) (percentage of PCTs and local authorities that are provided in the providence of children and Adult Mental Health Senske (CAMHS) (percentage of PCTs and local authorities that are provided in the providence of children and Adult Mental Health Senske (CAMHS) (percentage of PCTs and local authorities that are provided in the providence of children and providence and providence are providenced and distorts the treatment. Providence of the providence and providence are amountaged to the providence and providence and adult and providence and providence and adult and providence and providence and adult and providence and pro	National requirement National priority
satisfaction and confidence in	Sacide and injury of undetermined intent mortality rate Snoking prevalence among people aged 16 or over, and aged 16 or over in incutrie and manual groups (quit rates locally 2006) Percentage of women who have seen a midwifer or a materiarity healthcare professional, for assessment of health and social care needs, risks and choice, by 12 completed weeks of pregnancy. Under 18 conception rate per 1,000 femals aged 15-17 Obsetly among primary school-age children Proportion of children who complete immunisation by recommended ages Percentage of infants brasified at 6-8 weeks Effectiveness of Children and Adult Mental Health Service (CAMHS) (percentage of PCTs and local authorities that are provided comprehensive AMHS). Healthy the expectancy at age 65 Healthy the expectancy at age 65 Alea of hospital admissions per 100,000 population for alcohol-selated harm Number of drug uses recorded as being in effective treatment. Provalence of champda Patients with diabeties in whom the lest HeA1 icis 7.5 or less from Quality Outcomes Frances (e.G.F) Proportion of people where health affects the amount/type of work they can do invested a manuals to healthcare Self-reported experience of patents and users Petitic confidence in local MHS NHS staff survey scores-based measures of job sattiful Self-reported measure of peoples overall health. Self-reported measure of peoples overall health. Federated and experted measure of peoples overall health. Federated and experted measures of peoples overall health.	National priority for local delivery
satisfaction and confidence in the NHS	Sacide and injury of undetermined Intent mortality rate Snoking prevalence among people aged 16 or over, and aged 16 or over in noutrie and manual groups (quit raise locally 2006) Percentage of women who have seen a midwifer or a materiary healthcare professional, for assessment of health and social care needs, inde-18 consighent materials and choices, by 12 completed weeks of pregnancy Cheetly among primary school-age children Proportion of children who complete immunisation by recommended ages Percentage of inflants breastifed at 6-6 weeks Effectneeses of Children and Adult Mental Health Senke (CAMHS) (percentage of PCTs and local authorities that are provide comprehensive AGMS) Healthy the expectancy at age 65 Rate of hospital admissions per 100,000 population for alcohol-lesited harm Number of drug uses recorded as being in effective treatment Providence of children and Adult Mental Health Senke (CAMHS) (percentage of PCTs and local authorities that are provide comprehensive control and expensive provides of PCTs and local authorities that are provided and provides of PCTs and local authorities that are provided and provides of PCTs and local authorities that are provided as provided as being in effective treatment Providence of children and Adult Mental Health Senke (CAMHS) (percentage of PCTs and local authorities that are provided as the provided as the provided and provided as the	National requirement National priority for local delivery Local action
satisfaction and confidence in	Sanctia and injury of undetermined intent mortality rate Snoking prevalence amy epicia aged 16 or over, and aged 16 or over in noutrie and manual groups (quit raies locally 2008) Percentage of women who have seen a midwifes or a materiary healthcare professional, for assessment of health and social care needs, indicated inchices, by 12 completed weeks of pregnancy. Under-18 conception arise per 1,000 femals aged 15-17 Obady among primary school-age children Proportion of children who complete immunitation by recommended ages Percentage of infants breasted at 6-8 weeks Effectiveness of Children and Adult Mental Health Service (CAMHS) (percentage of PCTs and local authorities that are provided completed seed of the service of profession service of the servic	National priority for local delivery
satisfaction and confidence in the NHS	Sacide and injury of undetermined Intent mortality rate Snoking prevalence among people aged 16 or over, and aged 16 or over in noutrie and manual groups (quit raise locally 2006) Percentage of women who have seen a midwifer or a materiary healthcare professional, for assessment of health and social care needs, inde-18 consighent materials and choices, by 12 completed weeks of pregnancy Cheetly among primary school-age children Proportion of children who complete immunisation by recommended ages Percentage of inflants breastifed at 6-6 weeks Effectneeses of Children and Adult Mental Health Senke (CAMHS) (percentage of PCTs and local authorities that are provide comprehensive AGMS) Healthy the expectancy at age 65 Rate of hospital admissions per 100,000 population for alcohol-lesited harm Number of drug uses recorded as being in effective treatment Providence of children and Adult Mental Health Senke (CAMHS) (percentage of PCTs and local authorities that are provide comprehensive control and expensive provides of PCTs and local authorities that are provided and provides of PCTs and local authorities that are provided and provides of PCTs and local authorities that are provided as provided as being in effective treatment Providence of children and Adult Mental Health Senke (CAMHS) (percentage of PCTs and local authorities that are provided as the provided as the provided and provided as the	National requirement National priority for local delivery Local action PCTs need to choose – in consultation with local partners – which of these to prioritise locally
satisfaction and confidence in the NHS	Sanctia and injury of undetermined intent mortality rate Snoking prevalence amy epicia aged 16 or over, and aged 16 or over in noutrie and manual groups (quit raies locally 2008) Percentage of women who have seen a midwifes or a materiary healthcare professional, for assessment of health and social care needs, indicated inchices, by 12 completed weeks of pregnancy. Under-18 conception arise per 1,000 femals aged 15-17 Obady among primary school-age children Proportion of children who complete immunitation by recommended ages Percentage of infants breasted at 6-8 weeks Effectiveness of Children and Adult Mental Health Service (CAMHS) (percentage of PCTs and local authorities that are provided completed seed of the service of profession service of the servic	National priority for local delivery Local action PCTs need to choose – in consultation with local

Can you spot the breakthrough?



	Prevalence of chlamydia
	Patients with diabetes in whom the last HbA1c is 7.5 or less from Quality Outcomes Framework (QOF)
	Proportion of people where health affects the amount/type of work they can do
	Hospital admissions caused by unintended and deliberate injuries
	Mortality rate from causes considered amenable to healthcare
Reputation,	Self-reported experience of patients and users
satisfaction and	Public confidence in local NHS
confidence in the NHS	NHS staff survey scores-based measures of job satisfaction
	Self-reported measure of people's overall health
	Patient and user reported measure of respect and dignity in their treatment
	Parents' experience of services for disabled children
Finance	Financial balance (PCT)
	NHS estates energy/carbon efficiency







'Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it is the only thing that ever has.'



Thank you

www.sd-commission.org.uk

